STOCKTON 2018 STRATEGIC WORK PLAN

Strategic Targets:

- Public Safety
- Fiscal Sustainability
- Economic Development
- Infrastructure

Priority Goals:

Tier 1

1. Focus on crime reduction, including group gun violence, blight reduction, and outreach for “hot zones” and “hot people”
2. Develop solutions that address homelessness
3. Develop solutions to increase housing supply that local residents can afford
4. Develop business incentives, including incentive tools for underserved neighborhoods
5. Council and staff to work with education partners to help create better quality of life, increase literacy, funding scholarships for college, workforce development, and retaining employees

Tier 2

1. Prioritize resource allocation to “Hot Zones” within Council Districts
2. Engage private employers and the business community in workforce development and job placement (including people with criminal records); develop an employment pipeline for Stockton residents to Stockton employers
3. Develop our core downtown
### Actions/Schedule for Priority “Tier 1” Goals

**Target: Public Safety**

**Goal #1:** Focus on crime reduction, including group gun violence, blight reduction, and outreach for “Focus Areas” and “Focus People”

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<th>Actions:</th>
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<tbody>
<tr>
<td>Implementation of the following elements of the 3 Year Strategic Policing Program will impact crime and blight:</td>
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<tr>
<td>- Reduce violent crime through data-driven, evidence-based policing and Operation Ceasefire</td>
<td>2017-19</td>
<td>Violent crime remained flat in 2018, although both Homicides and Non-Fatal Shootings saw decreases of 40% and 31%, respectively.</td>
</tr>
<tr>
<td>- Reduce property crime through support and training of watch groups, Strategic Community Officers (SCOs), and better investigative follow-up</td>
<td>2017-19</td>
<td>During the first half of 2018, Stockton saw a 2.2% decrease in property crime. Staff organized and participated in over 100 National Night Out events throughout Stockton on August 7th, 2018. However, by year end 2018, property crime increased by 4.9% from the historic lows of 2017. Initiatives are in development to address property crimes.</td>
</tr>
<tr>
<td>- Reduce the number of traffic collisions through proactive enforcement and increased staffing</td>
<td>2017-19</td>
<td>Two additional motorcycles were procured through an Office of Traffic Safety grant, enabling the increase of two motor officers in August 2018.</td>
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<tr>
<td>- Transition from Neighborhood Blitz Team to Neighborhood Betterment Team; Reduce blight through Neighborhood Betterment Team, community clean-up events, and Stockton’s Top Offending Properties (STOP) program</td>
<td>2017-19</td>
<td>Transition from Neighborhood Blitz Team to Neighborhood Betterment Team is complete, with an enhanced focus on building long-term community capacity to combat blight and crime; 90-day follow-up clean-ups continue to take place in focus areas.</td>
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<tr>
<td>Implementation of the following focus of the Office of Violence Prevention will impact crime reduction for “Focus Areas” and “Focus People”:</td>
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<tr>
<td>- Targeted outreach efforts in “Focus Areas”</td>
<td>2017-19</td>
<td>Office of Violence Prevention concentrates community outreach each month in a designated focus area (i.e.</td>
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</table>
Community partnerships focused on collective impact are targeted to the focus areas (i.e. collaboration with community trust builders in Airport & 8th and Mid-town/Magnolia

| • Very-High-Risk Client Case Management | 2017-19 | Data Dashboard and caseload audit completed in 2017 to better assess client outcomes

In early 2018, Peacekeepers program completed a transition in outreach and case management protocols to create a more intense focus on case management

During 2017 and 2018, Operation Ceasefire served 198 clients with a 21% re-arrest rate; 142 clients assisted with employment (with client unemployment dropping from a high of 52% to a low of 36%); 29 mediations prevented imminent violence from occurring
Actions/Schedule for Priority “Tier 1” Goals

Target: **Infrastructure**

**Goal #2: Develop solutions that address homelessness**

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<tr>
<td>Pursue partnerships to identify funding for addressing homelessness</td>
<td>FY 2017-18</td>
<td>The City has been an active participant in the County task force on homelessness. The collaboration has allowed projects to be prioritized by all partners for advocacy with State and Federal funders, including successful funding of the first phase of redevelopment of Sierra Vista, the successful award of the Homeward Bound Grant, and the allocation of the $4.4 million Continuum of Care funding. In addition, as noted above, the City has received additional federal funding that has been allocated to addressing homelessness.</td>
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<td></td>
<td>FY 2018</td>
<td>The City is participating in the effort to transition County task force on homelessness to the more permanent restructured Continuum of Care. The City has representation on the transition team and the restructuring of the Continuum of Care will allow for a more collaborative approach and possibly access to more federal funding opportunities.</td>
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<td></td>
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<td>The City is a member of the newly formed Continuum of Care Board and is actively involved in strategic planning and allocation of resources relating to homelessness. The City also participates in the</td>
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<tr>
<td>Review of applications for funding that are available through the State to address homelessness. Stockton joined Kaiser Permanente’s Affordable Housing Accelerator. The City is also a member of the Big City Mayors collaborative, which has successfully advocated for additional HEAP funding to be allocated in the proposed state budget.</td>
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<tr>
<td>Develop programs to remove barriers for housing individuals at risk of homelessness in existing housing infrastructure</td>
<td>Spring 2017</td>
<td></td>
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<tr>
<td>Mayor Tubbs proposed and Council allocated $50,000 to fund a Homeless Housing Mitigation Fund Program (HHMF) that would provide an incentive to rental property owners to facilitate more low-income placements in housing. During 2017, the HHMF program elements were built out and a Memorandum of Understanding was executed with the Central Valley Low-Income Housing Corporation to administer the program. The City developed the Residential Neighborhood Reinvestment Program that allows forgiveness of certain code enforcement fines, fees, penalties, and liens previously imposed by City to facilitate property rehabilitation efforts. Staff has created a list of eligible properties for new construction projects, marketed the program in print and radio media, and received 11 applications.</td>
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<tr>
<td>Explore partnerships to improve access to facilities that provide sheltering and wrap-around services to individuals experiencing homelessness</td>
<td>Summer 2017</td>
<td></td>
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<tr>
<td>In 2017, the City reached out to partner institutions and facilities that support the homeless population to understand their needs and opportunities. The City assisted St. Mary’s Dining Hall and the Stockton Shelter for the homeless by renewing the lease with CalTrans for another 10 years for the space they occupy.</td>
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<tr>
<td>Summer 2018</td>
<td>The City is instituting a Homeless Employment Litter Program (HELP) to address blight and litter while providing employment and job training to individuals experiencing homelessness. The City has worked with St. Mary’s Dining Hall and Stockton Shelter to draft and support AB 2629 which would allow for a more permanent control of the property occupied by St. Mary’s and Stockton Shelter. This would allow for some more permanent and long-term investments to be made at the facilities.</td>
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<tr>
<td>Fall 2017 – Fall 2018</td>
<td>Maximize allocation of federal housing funding for infrastructure projects that impact the homeless population</td>
<td>In 2017, $300,000 in CDBG funds were allocated towards the creation of permanent housing for the homeless. A Notice of Funding Availability was issued seeking applications for projects that would create long-term housing for the homeless. A partnership project between Stockton Shelter, STAND and the Housing Authority was selected. Project currently in predevelopment with anticipated start date in 2018. In addition, in 2017 the City received an additional $607,500 in ESG funds and allocated those funds to emergency housing and sheltering providers for capital investments.</td>
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<tr>
<td>Fall 2017</td>
<td></td>
<td>In 2018, $435,000 in CDBG funds were allocated towards the creation of permanent housing for the homeless. A Notice of Funding Availability was issued seeking applications for projects that create long-term housing for the homeless.</td>
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<tr>
<td>Fall 2018-Fall 2019</td>
<td></td>
<td>In 2018, $400,000-700,000 will be allocated through a Notice of Funding Availability to construct capital projects that serve the homeless population.</td>
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## Actions/Schedule for Priority “Tier 1” Goals

**Target: Economic Development**

**Goal #3: Develop solutions to increase housing supply that local residents can afford**

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<tr>
<td>Develop programs that incentivize capital investment and facilitate the building permit process</td>
<td>Spring 2017</td>
<td>The City adopted a Short-term Fee Deferral Program that defers certain Public Facility Fees until first certificate of occupancy or two years from the first building permit issuance, in order to remove capital investment barriers to development.</td>
</tr>
<tr>
<td></td>
<td>Summer 2017</td>
<td>The City developed the Residential Neighborhood Reinvestment Program that allows forgiveness of certain code enforcement fines, fees, penalties, and liens previously imposed by City to facilitate property rehabilitation efforts. Staff has created a list of eligible properties for new construction projects, marketed the program in print and radio media, and received 11 applications.</td>
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<td></td>
<td>February 2018</td>
<td>Expanded the existing PFF Greater Downtown Stockton exemption to expand the exemption citywide for affordable housing projects.</td>
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<td></td>
<td>February 2018</td>
<td>Issued NOFA and Council awarded funding for the following affordable projects                                                                                         • $300,000 to Stockton Shelter, SJ Housing Authority, and STAND</td>
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<td></td>
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<td>• $60,000 to Habitat for Humanity</td>
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<td>Develop programs to remove barriers for housing individuals at risk of homelessness in existing housing infrastructure</td>
<td>Spring 2017</td>
<td>Mayor Tubbs proposed and Council allocated $50,000 to fund a Homeless Housing Mitigation Fund Program (HHMF) that would provide an incentive to rental property owners to facilitate more low-income placements in housing. During 2017, the HHMF program elements were built out and a Memorandum of Understanding was executed with the Central Valley Low-Income Housing Corporation to administer the program. Summer 2017</td>
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<tr>
<td>Explore development code updates that could facilitate development of additional affordable housing infrastructure</td>
<td>Spring 2017</td>
<td>In 2017, the City Council amended the development code to allow emergency shelters to be located in multiple zoning districts as “permitted-by-right” land uses as opposed to requiring discretionary entitlements such as Conditional Use Permits before the planning commission. Spring 2018</td>
</tr>
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<td>Explore partnerships to improve access to facilities that provide sheltering and wrap-around services to individuals experiencing homelessness</td>
<td>Summer 2017</td>
<td>In 2017, the City reached out to partner institutions and facilities that support the homeless population to understand their needs and opportunities. The City assisted St. Mary’s Dining Hall and the Stockton Shelter for the homeless by renewing the lease with CalTrans for another 10 years for the space they occupy. Summer 2018</td>
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<td>Maximize allocation of federal housing funding for infrastructure projects that impact the homeless population</td>
<td>Fall 2017</td>
<td>In 2017, $300,000 in CDBG funds were allocated towards the creation of permanent housing for the homeless. A Notice of Funding Availability was issued seeking applications for projects that would create long-term housing for the homeless. Applications are under review. Spring 2018</td>
</tr>
<tr>
<td></td>
<td>Fall 2017</td>
<td>In addition, in 2017 the City received an additional $607,500 in ESG funds and allocated those funds to emergency housing and sheltering providers for capital investments. Organizations have two years to expend funds. See edits above. Fall 2018</td>
</tr>
<tr>
<td></td>
<td>Fall 2018</td>
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# Actions/Schedule for Priority “Tier 1” Goals

**Target:** Economic Development; Infrastructure

## Goal #4: Develop business incentives, including incentive tools for underserved neighborhoods

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<td></td>
<td>Summer 2017</td>
<td>The City developed the Residential Neighborhood Reinvestment Program that allows forgiveness of certain code enforcement fines, fees, penalties, and liens previously imposed by City to facilitate property rehabilitation efforts. Staff has created a list of eligible properties for new construction projects.</td>
</tr>
<tr>
<td></td>
<td>Fall 2018</td>
<td>“Broken Windows” commercial grant program (Storefront Beautification Micro Grant). New micro grant program to support small business along commercial corridors included in 18/19 Budget.</td>
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<td></td>
<td>Fall 2018</td>
<td>The City allocated $900,000 in FY18-19 CDBG funds towards the Downtown Infill Infrastructure Program to encourage private market rate mixed-use and housing investments in the downtown core.</td>
</tr>
<tr>
<td>Leverage surplus property located in underserved neighborhoods to stimulate investment</td>
<td>Summer 2018</td>
<td>Issued Request for Proposals for City-owned properties in South Stockton along Airport Way. Exclusive Negotiating Rights Agreements were executed for two properties for development of retail, healthcare and housing. The City is currently in negotiations with developers, with the intent to formalize development agreements in 2018.</td>
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<tr>
<td></td>
<td>Spring 2018</td>
<td>Formalize purchase agreements for the properties at Airport/8th and Airport/2nd.</td>
</tr>
<tr>
<td>Develop incentive tools aligned with sustainability goals of the Economic Development Plan</td>
<td>Summer 2017</td>
<td>The Food &amp; Agriculture Action Plan was adopted in July 2017 and included actions to develop an Urban Agriculture Ordinance and to host a Farm-to-Table event.</td>
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<tr>
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<td>Spring 2018</td>
<td>In partnership with Visit Stockton hosted a successful farm-to-table event in Downtown Stockton to highlight the regions agricultural bounty.</td>
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<td></td>
<td>Fall 2018</td>
<td>The City contracted with Valley Vision to assist with urban agriculture community outreach efforts; staff will be developing a draft ordinance for Council review in 2018.</td>
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<td></td>
<td>Spring 2018</td>
<td>Created the Stocked Full of Produce program to provide grants to retrofit convenience stores so that they may offer fresh produce and healthier food options.</td>
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<tr>
<td>Develop additional programs to support existing businesses</td>
<td>Fall 2018</td>
<td>The City created an Economic Gardening Program and contracted with the Stockton Chamber of Commerce to provide training/mentorship to four Stockton businesses with the goal of helping them expand and grow their operations. Contracted with San Joaquin EDA to assist in scheduling business visits with existing Stockton companies and coordinate business walks through the city.</td>
</tr>
<tr>
<td>Target Brownfield EPA funding to downtown and Neighborhood revitalization areas</td>
<td>Fall 2018</td>
<td>Received $600,000 EPA brownfield assessment grant to evaluate downtown and waterfront properties.</td>
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## Actions/Schedule for Priority “Tier 1” Goals

**Target: Infrastructure**

**Goal #5:** Council and staff to work with education partners to help create better quality of life, increase literacy, funding scholarships for college, workforce development, and retaining employees

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<tr>
<td>Develop a program to assist in hiring and training employees from disadvantaged neighborhoods into living wage career jobs.</td>
<td>Fall 2018</td>
<td>The Hire Stockton! New Program is included in the Fiscal year 2018-19 Budget.</td>
</tr>
<tr>
<td>Support the education and workforce development efforts of the Promise Zone partnership</td>
<td>2017-2019</td>
<td>Staff remain engaged with the Promise Zone partnership and assess opportunities to leverage particular employee expertise based on the initiatives that are being implemented by the education and workforce development workgroups respectively.</td>
</tr>
<tr>
<td>Transfer the Annie Wagner Trust Fund for student scholarships to the Stockton Unified School District</td>
<td>Fall 2018</td>
<td>The City transferred the Annie Wagner Scholarship Trust funds to the Stockton Unified School District to support their student scholarship efforts.</td>
</tr>
<tr>
<td>Build on existing Community Services programs to offer additional services for school aged children</td>
<td>2018-19</td>
<td>Community Services provided free summer lunches at libraries and community centers. During the school year, free afternoon meals have been provided for youth at each community center. In partnership with Stockton Unified School District’s School for Adults &amp; Early Childhood Education, Seifert Community Center hosted a 7-week Family Literacy Camp targeting ESL parents of preschool to first grade children to bolster parent/family literacy in our community. Community Services extended the popular summer</td>
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<tr>
<td>Project Description</td>
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<tr>
<td>Add high speed internet access to City libraries and community centers</td>
<td>2018-2019</td>
<td>High capacity broadband is being extended to all City libraries. A project is being developed to extend high speed internet access to community centers. An initial pilot was completed in 2018, with remaining centers scheduled for 2019.</td>
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<tr>
<td>&quot;Ultra Friday Nights&quot; to year-round at community centers</td>
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<td>&quot;Ultra Friday Nights&quot; to year-round at community centers.</td>
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## Actions/Schedule for Priority “Tier 2” Goals

**Target:** Fiscal Sustainability; Economic Development; Infrastructure

| Goal #1: Prioritize resource allocation projects to “Focus Areas” within Council Districts |
|---|---|---|
| **Actions:** Maintain investment made in “Focus Areas” through the Neighborhood Betterment Team | **Time Frame:** FY 2017-18 | **Status:** Transition from Neighborhood Blitz Team to Neighborhood Betterment Team is complete, with an enhanced focus on building long-term community capacity to combat blight and crime in the “Focus Areas”; 90-day follow-up clean-ups continue to take place in focus areas; Office of Violence Prevention concentrates community outreach each month in a designated focus area; community partnerships focused on collective impact are targeted to the focus areas. |
| **Actions:** Identify opportunities to leverage existing projects in “Focus Areas” to improve infrastructure | **Time Frame:** FY 2017-18 | **Status:** Transportation Infrastructure funding for addressing deferred maintenance on streets, sidewalks, curbs, and gutters has been prioritized to “Focus Areas”. Development of micro-libraries in community centers and delivery of broadband to community centers and libraries has taken more services to “Focus Areas”. |
## Actions/Schedule for Priority “Tier 2” Goals

### Target: Economic Development

#### Goal #2: Engage private employers and the business community in workforce development and job placement (including people with criminal records); develop an employment pipeline for Stockton residents to Stockton employers

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<tr>
<td>Leverage relationships with partner agencies with the expertise in engaging private employers</td>
<td>FY 2017-18</td>
<td>The City co-sponsored WorkNet’s annual job fair held at the Stockton Arena in 2017. The City referred several new and expanding businesses to WorkNet for recruitment and job placement. The City also continued its specific commitment to the Summer Youth Employment Program in 2017. In 2018, the City has partnered with the County to explore a construction and trades education collaborative.</td>
</tr>
<tr>
<td>Conduct analysis and assessment of workforce skills and employer workforce needs in the community</td>
<td>Summer 2018</td>
<td>The Mayor’s Office staff and FUSE Fellow conducted a workforce skills gap analysis to identify opportunities to connect residents of the South Stockton Promise Zone with local employers. The Workforce Development Action Plan establishes a Skills PACT and Task Force to address current workforce realities and prepares Stocktonians for future job trends.</td>
</tr>
<tr>
<td>Develop workforce development and job placement programs specific to “Focus Areas”</td>
<td>2017-2019</td>
<td>The Economic Development Department developed a directory and map of major employers in South Stockton. Planning is underway for a summit to convene these major employers and determine ways to connect South Stockton residents to their businesses.</td>
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The summit was originally anticipated for 2017-18 but has been pushed back to 2019.

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<thead>
<tr>
<th>Description</th>
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<tbody>
<tr>
<td>Develop workforce development and job placement programs for targeted at-risk populations</td>
<td>2018-2019</td>
<td>Staff in the Office of Violence Prevention and Economic Development Department are developing a workforce development and employment plan specific to Operation Ceasefire clients with implementation anticipated in 2019.</td>
</tr>
<tr>
<td>Develop a program to assist in hiring and training employees from disadvantaged neighborhoods into living wage career jobs.</td>
<td>Fall 2018</td>
<td>The Hire Stockton! New Program is included in the Fiscal year 2018-19 Budget.</td>
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## Actions/Schedule for Priority “Tier 2” Goals

**Target:** Economic Development; Infrastructure; Public Safety

### Goal #3: Develop our core downtown

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<tbody>
<tr>
<td>Leverage City owned property to stimulate investment</td>
<td>2018</td>
<td>As noted above, the City has been working on two projects to leverage properties at Airport/8th and Airport/2nd. The City has also leveraged downtown Parking Authority property to facilitate advancement of the Open Windows project. Also, as noted above, the City received $600,000 EPA brownfield assessment grant to evaluate downtown and waterfront properties, which will likely result in recommendations to leverage these properties.</td>
</tr>
<tr>
<td>Support additional market rate housing and commercial projects downtown</td>
<td>2018</td>
<td>As noted above, the City allocated $900,000 in FY18-19 CDBG funds towards the Downtown Infill Infrastructure Program to encourage private market rate mixed-use and housing investments in the downtown core. The City continues to support the Open Windows project through its development agreement.</td>
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<td>Activity</td>
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<tr>
<td>Begin the design and development of new City Hall</td>
<td>2018-19</td>
<td>Space needs assessment &amp; planning contract is underway; initial design concepts, and cost estimates (Phase I) for the architectural design and engineering phase (Phase II).</td>
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<td>Bring a new tenant to the arena</td>
<td>2017-2019</td>
<td>Stockton Kings entered into long-term lease at the Arena.  Adamson</td>
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<tr>
<td>Implement new Parking wayfinding program</td>
<td>2018-2019</td>
<td>The planning process is underway to identify funding and a process for addressing parking wayfinding.</td>
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<tr>
<td>Support the neighborhood transformation development efforts of the Promise Zone partnership</td>
<td>2017-2019</td>
<td>During Summer 2018 City staff will evaluate the neighborhood transformation work plan to determine where staff involvement has its greatest impact.</td>
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<tr>
<td>Continued monitoring of downtown security cameras by retired annuitants</td>
<td>2017-2019</td>
<td>Monitoring of downtown security continues. The Police Department entered into a cooperative agreement with the Regional Transit District to collaborate on security monitoring.</td>
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<tr>
<td>Implement Law Enforcement Assisted Diversion (LEAD) Program participation focused on downtown areas</td>
<td>2019</td>
<td>The Chief of Police in collaboration with criminal justice system leads is exploring a low-level crime diversion program. A planning grant was awarded to this collaborative effort in Spring 2018 to design the program.</td>
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<tr>
<td>Address public health and safety issues through slough cleanups</td>
<td>2017-2019</td>
<td>The City expended nearly $75,000 in Fiscal Year 2017-18 to continue to conduct cleanups in and near the downtown core. This same amount has been budgeted for the 2018-19 fiscal year.</td>
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CITY OF STOCKTON

2018 ACCOMPLISHMENTS (to date)

I. Getting our Fiscal House in Order

- At the close of 17/18 fiscal year, the General Fund working capital reserve was fully funded and funded reserves were 55% of the total reserve target (compared to 50% in the prior year)
- The non-profit Truth in Accounting evaluated the fiscal health of the largest (by population) 75 cities in the United States and ranked Stockton #2
- Contributed $21 million to the City’s pension Trust to plan for future pension costs
- Purchased new City Hall buildings (Waterfront Towers) without issuing debt
- Provided long-term savings of $2 million to the Parking and Fleet funds through refunding of external debt utilizing internal City resources
- CAFR on time again; no material findings
- Performed major update to Long-Range Financial Plan and presented to Council in May 2018
- Produced on-time, structurally-balanced Budget, along with Capital Improvement Plan and Fee Schedule including news sections on financial policies, demographics, revenues and the Long-Range Financial Plan
- Created a six page “Budget in Brief”, providing the public with an easy to read overview of the City’s FY 2018-19 Annual Budget
- Completed a Full Cost Allocation Plan which will improve General Fund revenues through recovery of indirect costs
- Awarded the Government Finance Officer Association’s Distinguished Budget Presentation Award for the FY 2018-19 Budget
- Revised or created 15 financial policies
- Cleared 64 audit findings through the internal auditors
- Adopted revised Council policy requiring a services/maintenance tax on all new greenfield residential development
- Formed two Community Facilities Districts, one of which includes a services tax component, in support of the Westlake Villages development
- Prepaid FY 2018-19 CalPERS payment ($29m), saving the City approximately $1.1 million
- Expanded P-Card purchases to increase City rebates
- Enrolled 274 vendors in the Epayables vendor payment program, with projected spend of $17.7 million which results in an estimated rebate to the City of $177,000
- Received authority from Council to lien delinquent property owners’ utility charges as well as refer those charges to the County for collection via the property tax roll
- Mailed 1,048 lien/tax roll letters to property owners for delinquencies totaling $1.67 million
- Increased number of utility customers receiving bills electronically by 50%
- Structured an internal borrowing to refund three leases and the lone remaining General Fund backed bond to save the Parking Authority $1.67 million through FY 2032 and the Fleet Fund over $300,000 over the next ten years
- Identified $1.4 million in expired Area of Benefit balances that the 18/19 Budget proposes to direct towards capital and maintenance projects
- Issued $24.2 million in bonds to support the Arch Road East industrial development with a portion refunding $17.8 million in old bonds, saving property owners over $2.5 million and creating new capital funds for the City of nearly $2.2 million
Refunded almost $170 million of water debt primarily related to construction of the Delta Water Supply Project, saving Stockton water utility customers over $21 million (average annual savings will be over $1 million per year)
Negotiated health benefits for most contracts to less than a 4% increase in medical premiums; well below market averages for medical premium increases
Collected $137,438 in subrogation, revenue recovery, and insurance reimbursement claims
Completed move to cloud-based telephone system, saving City nearly $100,000 annually
Created a vendor pool for the purpose of purchasing library print and electronic materials
Launched ability to pay online for Recreation activities and events

II. Increase Public Safety

- Reduction in Homicides of 40% and reduction in Non-Fatal Shootings of 31%
- 3.6% increase in overall UCR crime with violent crime flat at 0.1% and property crime increased by 4.9%
- Hired 66 sworn officers, total sworn strength at 12/31/18 was 470
- Awarded $3,000,000 from the State of California for the purchase of a police helicopter
- Awarded $428,000 CalVIP grant to expand Operation Ceasefire
- 4 Ceasefire Call-Ins held with 37 of those at highest risk of violence attending
- More than 12 Custom Ceasefire notifications held with 25 of those at highest risk of violence attending
- Developed Leadership Council and Future Leaders programs for Peacekeeper clients
- Stockton highlighted in Gun-Violence Intervention Community of Practice for work with Leadership Council and Procedural Justice
- More than 60% of Call-In attendees and Custom Notification attendees became Peacekeeper clients
- Hosted 14 violence prevention events
- Initiated Data & Donuts community accountability dialogue for the Office of Violence Prevention
- Seized over 930 firearms
- Achieved a live release rate of 83.25% at the Animal Shelter
- Removed over 1.1 million square feet of graffiti, 76,000 cubic feet of trash, and over 1,300 abandoned vehicles from private property
- Expanded principled policing training to key community stakeholders with over 135 trained in Implicit Bias alongside members of the Police Department
- Provided over 800 hours of mutual aid, including use of SPD Unmanned Aerial System (UAS) program to map the areas affected by the Camp Fire in Paradise, CA
- Entered a contract for the Stockton-Caltrans Homeless Employment Litter Abatement Program
- Completed rewrite of the City of Stockton’s Emergency Operations Plan
- Developed new Civil Disturbance policy
- Hosted and presented Emergency Management training
- Hosted Emergency Management training with City administration
- Hosted Countywide fire suppression tower drill
- Conducted 2 full-scale hazardous material exercises at the Port of Stockton
- Completed 3-year radio purchase plan for public safety
- Completed Fire Engine Company Operations Manual
- Additional Response Unit Impact Study completed
- Hired additional fire prevention staff to conduct more fire inspections
Opened Fire Fighter Trainee recruitment in April and received 1,000 applications
Completed final Fire Fighter Trainee examination component on July 27, 2018 with approximately 464 candidates
Completed Crime Prevention Through Environmental Design (CPTED) assessments for all 34 Community Services Department managed properties, including all community centers, libraries, and pools

III. Economic Development

- Permit Valuation
  - 2013-14 – 153 million
  - 2014-15 - $212 million – 39%
  - 2015-16 - $306 million – 44.5%
  - 2016-17 - $334 million – 9.2 %
  - 2017-18 - $497 million – 48.8% (highest construction valuation since 2008)
- 4,044,849 million square feet of new industrial buildings received their “finaled” permit
- Initiated Administrative Services Department Small Business Services Outreach Plan
- Developed a social media plan and launched the Economic Development Twitter and Instagram accounts, and began utilizing the City’s LinkedIn page to share business and development-focused stories
- Created the Stockton Business Survey to assess the current state of the business community
- Adopted Hire Stockton Program
- Stockton Kings – Approved contract to welcome the Kings G League team to the arena for the 18-19 Season
- Executed an operation agreement for daily oversight and management of the Downtown Marina with SMG
- 66 ERC and business client meetings held with potential new/expanding businesses
- 33 businesses were visited during the initial business walks in Downtown Stockton
- 1383 Welcome letters sent to new businesses
- Attended 30 Outreach events
- 6 Micro Loan applications received totaling $128,000 in request for loan funds, 2 applications are pending further review and one 1 loan approved for $9,900
- 8 Commercial Façade Improvement Loan applications received, one 1 application approved for $19,975
- 4 Downtown Financial Incentive Program applications received, 2 applications pending, and 1 project approved totaling $33,902
- 1 Commercial Emergency Grant application received and pending
- 4 Commercial Lien Forgiveness Application received
- 7 Residential Neighborhood Reinvestment Program Applications received
- Food & Agriculture Action Plan
  - Hosted AgPlus event focused on supporting local agriculture, food processing and distribution
  - Feast at the Fox – successful farm to table dining experience using locally sources foods held in front of the Bob Hope Theatre; Co-hosted by Visit Stockton and City
  - Coordinating with Valley Vision in drafting an Urban Ag Ordinance; 6 community meetings held
- 3 Storefront Beautification Micro Grant Program applications received
- 3 Stocked Full of Produce Grant Program applications received, 1 approved
- Issued NOFA for Entrepreneurship Grant Program ($80,000 in grant funds awarded)
- Issued RFP for the relocation of City Hall to Waterfront Towers; selected Indigo as the City's space planning consultant
- Issued RFP for the Arena garage retail/office space; no responses received
- Issued RFI for Historic City Hall; deadline to submit additional information 2/14/19
- Issued RFI for South Shore Waterfront properties; deadline for submissions is 1/17/19
- Final Purchase Option Agreement with 1501 S Airport Way LLC for City-owned properties at Airport Way and 2nd Street; Council approved February 27, 2018
- Final Purchase Option Agreement with STAND for City-owned properties at Airport Way and 8th Street; Council approved April 17, 2018
- Awarded $600,000 EPA grant to conduct environmental assessment on brownfield properties, along waterfront and downtown; Official grant agreement received; RFP for consulting services will be issued in Spring 2019
- Participating the National League of Cities Rose Fellowship for Equitable Economic Development
- Completed the Envision Stockton 2040 General Plan Update which contains new policies and actions to incentivize infill development and increase densities in the downtown.
- $5,045,563.35 in fees waived with SESP
- Enhanced the Electronic Plan Submittal Review with new software tools that reduces time in the process and offers easier submission of electronic plans
- Re-designed inspection request forms to simplify and minimize errors in requesting building inspections
- Updated Cannabis policy to reflect State regulations; initiated further development of City Cannabis policy
- Adopted the Mossdale Tract Area Regional Urban Level of Project Development Impact Fee in conjunction with the San Joaquin County Area Flood Control Agencies and its member agencies
- Approved a 200-year Urban Level of Flood Protection Adequate Progress Finding for the Mossdale Tract Area to allow for consideration of new development projects
- Congress established the Opportunity Zone program in December 2017, as part of the Tax Cuts and Jobs Act to stimulate long-term private investments in low-income communities; the Governor’s Office approved the City’s recommendations to designate a total of 19 census tracts located within Stockton as Opportunity Zones
  - Developed an Opportunity Zones Prospectus/investment guide
  - Launched an Opportunity Zones website (www.opzonesstockton.com)
- Allocated $3,451,760 from HUD in Community Development Block Grant (CDBG) funds FY18-19, plus $1,858,742 in Successor Agency repayment, and $1,408,000 in reprogrammed and program income, to include funding for:
  - 10 Public Service organizations
  - Single Family Rehabilitation Program
  - The Homeless Initiative
  - Façade Improvement Program
  - Micro-Business Loan Program
  - Emergency Repair Program
  - Entrepreneurship Incubator
  - Downtown Infill Infrastructure Program
  - Improvements to Oak Park Ice Arena
- Submitted Stockton’s 1st Annual Progress Report on the Housing Element to the State
- Successfully completed HUD’s Monitoring of the City’s federal HOME, CDBG and ESG funds with minor findings
- Participated in the San Joaquin County Continuum of Care Board and Committees to help address homelessness and affordable housing needs
- Successfully completed HUD’s Labor Standards Monitoring and Report

Venue activity for calendar year 2018:

- Marina:
  - Hosted an estimated 29,680 boat launch visitors (Buckley Cove 21,221, Louis Park est. 8,000 and Morelli Park 460)
  - 101 Downtown Marina Overnight/Event Guests (50% increase)
- Arena:
  - Hosted 125 performances with over 224,000 attendees
  - The Arena was in use for 336 out of 365 days for events, event conversion, hockey practice, and maintenance
  - Major events include the inaugural season of the Stockton Kings, Stockton Heat hockey, WWE, Marco Antonio Solis, Road Show, JAMZ Cheerleading, StocktonCon, local high school and college Graduations, and the Best of Preps Banquet
- Bob Hope Theatre:
  - Hosted 73 events (30% increase); 42,007 attendees
  - Major events include shows of Jo Koy, Tim Allen (Sold Out), Crowder (Sold Out), Feast at the Fox (Sold Out), Roger Daltrey, and Joe Bonamassa
  - The Bob Hope Theatre was named to industry trade publication, Pollstar’s Top 200 Worldwide Theatre list for ticket sales
- Oak Park Ice Arena:
  - Welcomed 40,334 attendees
  - Open 347 days, an average of 9+ hours per day
  - Highlights of the year included the Try Skating for Free and Try Hockey for Free Programs, which allow children to try the sports at no cost; over 182 kids participated in the programs with over 50% retention of the participants in Oak Park Ice Rink programming
  - St. Mary’s High School kicked off their inaugural hockey season at Oak Park Ice Rink in September; the team practices daily at Oak Park Ice Rink and plays home games at the rink
- Ball Park:
  - Welcomed 223,013 attendees
  - Open 233 days
  - Highlights of the year included the CCAA Championship Baseball Tournament, West Coast Conference Championships, Velocity Youth Baseball Tournaments and Stockton Ports Home Games
- Weber Point Events Center:
  - 20 Events held; 46,050 attendees
  - City produced events include Activate Your Summer, Movies at the Point, Fourth of July Celebration, Collide Finale, Spooktacular, Tree Lighting Ceremony
  - Public events include Cinco De Mayo Festival, Black Family Day, Pride Festival, Public Safety Day, Dia Del Nino, Alzheimer’s Walk, Soul Food Festival, Jazz Festival, Easter Sunrise Service, Custom Car Show, and the Tequila Festival
- Civic Auditorium:
  - 146 Rentals
Public events include Chinese New Year Festival, Martin Luther King Celebration, Friday Night Fights, Tamale Festival, 209 Beatdown (MMA), Youth in Government, Downtown Sportsmen’s Fundraiser, Black Family Day, Welcome Resource Fair, Firefighters Crab Feed, Kohl’s Crab Feed, Women’s Center Luncheon, March of Dimes Fundraiser, VFW Post Crab Feed, Stockton Lambs Spring Fundraiser, Mexican Public Dance, Lulac Crab Feed, Kelly’s Angel Crab Feed

Private event celebrations include wedding receptions, quinceañera, birthdays, baptisms, anniversaries, family reunions, religious services, bridal and baby showers and meetings

- Stockton Soccer Complex hosted regional soccer tournaments and on statewide rugby tournament; 20% of the soccer teams were from out of town, and 100% of the rugby teams were from out of town
- Louis Park Softball & McNair Softball Complex hosted 15 softball tournaments with 75% of the teams from out of the city

IV. Infrastructure

- Completed planning and infrastructure enhancements to the City’s wastewater collections system and Regional Wastewater Control Facility (RWCF)
- Completed 60% design milestone for the Progressive Design Build Regional Wastewater Control Facility (RWCF) Modifications Project
- Completed 90% of the wastewater utility’s cost of service study draft
- Completed gravity sewer collection system asset management and master plan assessment to estimate Capital Improvement Program associated costs in future budgets and prioritize repair work for operations staff
- Collaborated with the Veterans Affairs (VA) to plan, design, permit, and construct (connection-ready) water and sewer utility services for the new VA medical campus
- Began developing plans and infrastructure with local cities and water districts to manage groundwater levels; additionally, outreach events are being coordinated to allow a venue to share and educate the public on the groundwater management efforts
- Completed the Street Lights Re-Wiring project, replacing stolen wire for approximately 80 street lights at various locations in south Stockton
- Completed the Street Light Knockdown Repairs project, replacing 15 street lights that were damaged and “knocked down” by automobile accidents at various locations citywide
- Implemented new citywide park maintenance contract with Marina Landscape
- Obtained $3 million in grant funding for four Highway Safety Improvement Program (HSIP) projects
- Obtained $7.1 million in grand funding for two Active Transportation Plan (ATP) projects
- Obtained $11.4 million in grand funding for eight Measure K projects: Bike, Ped, Smart Growth
- Completed construction of McKinley School HAWK Safe Routes to School Active Transportation Program funded project
- Completed curb, gutter and sidewalk repairs at approximately 70 locations as part of citywide project
- Repaired roadway segments at Rio Blanco, Lenox, B, Raymond, Gotham, Castle Oaks, Blue Grass, Duck Creek, Alturas, Quincy, Barrymore, and Churchill
- Started development of the Greater Downtown Active Transportation Plan
- Negotiated a five-year fiber lease agreement with AT&T for the citywide traffic signal control and camera system
• Completed the 2018 Slurry Seal project, resurfacing approximately 11 centerline miles of residential roadways citywide
• Issued RFP for design of HSIP Cycle 8-Install Pedestrian Crossings project at 9 locations in Weston Ranch
• Awarded 22 design contracts and 10 construction contracts, including:
  o North East Stockton Library/Recreation center
  o Miner Avenue Complete Streets Improvements
  o Safe Routes to School (SR2S) Priority Safety projects
  o Bus Rapid Transit (BRT) V on Weber, Miner, Fremont, Filbert, and Main
  o Flashing Beacons, Upgrade Crosswalks and Signs project at 14 locations, including nine school sites
• Completed 20 construction projects, including:
  o Thornton Road Widening
  o Hammer Lane Widening Phase 3B
  o Calaveras River Bike Path Rehabilitation
  o French Camp Road/I-5 Landscaping
  o Bus Rapid Transit Phase IV
  o Corporation yard roof reconstruction and HVAC upgrade project
  o Municipal Utilities Department roof reconstruction and HVAC upgrade project
  o Caesar Chavez Library Restroom Renovation and ADA upgrade project
  o San Joaquin Trail Improvements
• Completed Strong Communities projects, including:
  o Completed interior remodeling of Troke Library’s Children’s Section
  o Upgraded to high speed internet at Van Buskirk, Stribley, and Seifert Community Centers, and at Oak Park Senior Center. Rue Community Center expected to be upgraded in January 2019.
  o Completed renovation of Seifert Community Center courtyard
  o Completed renovations of McKinley Neighborhood Center
  o New soccer goals were added to Stockton Soccer Complex and McNair Soccer Fields
  o Stockton Soccer Complex turf reseed to greatly improve playing condition of the fields
  o Foul poles installed at McNair Softball Complex, and fencing installed on the northern boundary to secure the facility in each direction
• Initiated formation of three new Community Facilities Districts to support new development
• Contracted with NeighborWorks to assist with resolving problem down payment assistance and housing rehab loans
• Expanded existing PFF Greater Downtown Stockton exemptions to include new “affordable housing” projects constructed City-wide
• Issued NOFA and Council awarded funding to the following affordable housing projects:
  o $300,000 to Stockton Shelter for the Homeless, SJ Housing Authority and STAND for the partnership in Housing for the Homeless project
  o $60,000 to Habitat for Humanity for the Dream Creek Finalization project
  o $100,000 to LINC Housing Corporation for the Pacific Villas project
  o $1.2 million to Housing Authority for the Sierra Vista Apartments, Phase II project
• Allocated $290,376 from HUD in Emergency Solutions Grant (ESG) funds FY18-19, to include funding for 4 emergency shelters, services for homeless persons, homeless prevention, and rapid rehousing services
• Allocated $1,759,186 from HUD in HOME Investment Partnership funds FY18-19, plus $200,000 in program income, for a NOFA that will be issued later this year for affordable housing projects
- Adopted code amendments and a program providing for Accessory Dwelling Units (ADU) as a land use “permitted by right” to increase affordable housing options throughout the city
- Finalized loan agreements with 3 Leaf Holdings for the Medici Artist Lofts, a mixed-income, mixed-use project in Downtown Stockton (March 2018); all financing for the project is confirmed and construction is underway
- Construction was completed on Anchor Village, a 50-unit affordable housing development for Veterans at risk of homelessness and adults with mental illness
- 7 New Single-Family Rehab Applications Received; 2 are Underway, 3 are Complete and 2 Removed their applications
- Finalizing case closure of a Regional Water Board site at the Banner Island Ballpark parking lot
- Completed Construction of the Police Department Under Freeway Parking Lot improvement project
- Implemented final phase of the Fleet Fuel Management System
- Acquired, set up, and placed 29 emergency service vehicles and 30 miscellaneous vehicles into service to replace aging units
- Established the Downtown Underground Utility District
- Installed guide signs to Dignity Health and Dameron Hospital on City streets (Caltrans installed additional signs on freeways)
- Installed smart irrigation controllers at all 49 of the contracted sites
- Completed Victory Park irrigation connection and installed new pump
- Replaced playgrounds at Constitution, American Legion, and Weber Point Events Center
- Commenced design of the Weber Point Events Center interactive fountain upgrades
- Completed Victory Park irrigation connection and installed a new pump
- Completed a multi-part project to rehabilitate the McKinley Center for use by the Community Services Department
- Coordinated over 150 volunteers for park improvement and clean-up projects at Paul Weston, Oak, and Victory parks
- Opened first Micro Library at the Arnold Rue Community Center where neighbors have access to collection, makerspace activities, programs, and other services

**Effective Government**

- Completed ERP proposal review and contract review; contract negotiations underway
- Completed 15 technology projects in support of departmental business activities
- Updated Conflict of Interest Code
- Updated Records Management Manual
- Completed two classes of the City’s Leadership Academy
- Implemented virtual queuing system for customers at the Permit Center
- Continued City-wide defensive driver training program; all new non-safety employees are now enrolled in an online driving module at new hire orientation
- Hosted Aspen Institute Dialogue to help Library align services and programs with community goals
- Completed conversion of recreation software to Rec Trac allowing for online registration for all recreation and sports programs, and the ability to pay for Recreation activities and events online
- Published first online Activities Guide for all recreational programs available
- Opened Sports and Fields office at Stribley Community Center for adult sports, youth sports and field rentals
• Enhancements to our online benefit enrollment system allow for passive enrollment for Open Enrollment 2018
• Salary Setting Commission met and made recommendations for Council salaries
• Implemented the use of barcode scanning at both stores locations resulting in greater control of inventory and dramatically reduced staff time and errors for the annual inventory physical count
• Revised contract routing form to include Procurement at initiation as opposed to at the end of the process
• Initiated Administrative Services Department UoP Intern Program

Other Quality of Life Accomplishments

• Stockton received its 5th All America City Award
• Deployed Mobile City Hall to numerous events to highlight city programs and services, including Neighborhood Traffic Management Meetings with neighborhood groups, Police events in community parks; Community Services Library and Recreation; Solid Waste Recycling information
• New City of Stockton Home page and Police Department Website
• Provided free summer lunches at libraries and community centers
• Installed equipment to support livestreaming of programs over increased bandwidth at Cesar Chavez Central Library
• Hosted California Listens workshop to produce and archive videos of community members’ stories
• Provided free afternoon meals for youth at each community center
• In partnership with Stockton Unified School District’s School for Adults & Early Childhood Education, Seifert Community Center hosted a 7-week Family Literacy Camp targeting ESL parents of preschool to first grade children to bolster parent/family literacy in our community
• Extended popular summer “Ultra Friday Nights” to year-round at community centers
• Introduced adult kickball and dodgeball leagues as new sports programs
• Launched Mini Movers Activity program for ages 3-5
• Youth Sports hosted a Pitch, Hit & Run competition for children ages 6 to 14 at Louis Park Softball & McNair Softball Complexes
• Youth Sports added instructional clinics for players and coaches, Jamborees (practice games) prior to each season and Kick Off events on the first day of each sport season
• Adult Sports launched three new leagues: basketball (5 teams), kickball (4 teams), volleyball (6 teams)
• Sports complexes and city park fields hosted over 15,000 bookings for soccer, baseball, softball, football, track and rugby
• Adult Sports conducted its 1st table tennis tournament with 21 participants for singles and doubles events
• Expanded voter education through collaboration with the Registrar of Voters
• Ballot drop off box in the lobby of City Hall – available during regular office hours
• Improved recycling services in the community by:
  • Increased page reviews on Stockton Recycles website by 78%, from 52,266 in 2017 to 93,121 in 2018
  • Medical Waste Program – Added 3 sharps kiosks and 4 medication kiosks to the “Don’t Rush to Flush” project which addresses unsafe disposal of medications
o Completed “Think Before You Toss” pilot project in cooperation with Waste Management to reduce contamination in the green waste collection program
o Partnered with Downtown Stockton Alliance, Economic Development Department, and property owners to coordinate a shared garbage and recycling area for businesses surrounding Budd Alley
o Created partnerships with local sports teams, such as Stockton Ports and Stockton Heat to improve publicity and advertisement for beverage container recycling
o Implemented new mattress recycling program; letters sent to all hotels, motels, and apartment complex owners about program
• Enhanced utility related communications, including six utility bill inserts in 2018 containing water conservation, stormwater and wastewater awareness messages, as well as information about proper disposal of prescription medication, sharps and recycling
• Reestablished and formalized the Cultural Heritage Board
• Expanded Library and Recreation hours for six day a week service and longer evening and weekend hours
• Now offering free Federal supper meals program for youth at all community centers
• Improved library access for youth by reducing overdue fines from $0.25 to $0.10/day and increasing the blocking limit from $10 to $50
CITY OF STOCKTON
2018 WORKLOAD STATISTICS

- Supported 25 City of Stockton meeting bodies (i.e. City Council, Committee, Boards, Commissions)
- Staffed 246 meeting body public meetings, including 20 City Council meetings
- Presented more than 200 staff reports, adopted 102 Resolutions and 16 Ordinances
- Assisted approximately 108,000 customers in-person (all services; business license, utilities, accounts receivable, and collections)
- Assisted nearly 52,000 telephone customers
- Sent nearly 1.1 million utility bills totaling over $298 million
- Processed over 18,500 invoices totaling nearly $84 million
- Processed 9,400 department deposits and payments totaling over $199 million
- Received over $11.1 million in business tax revenue
- Opened 3,096 new business licenses for new businesses
- Renewed 14,169 business licenses for existing businesses
- Reviewed 593 contracts/amendments/change orders
- Completed 19 procurement-related trainings
- Issued 5,747 purchase orders
- Published 31 Formal IFBs (Invitation to Bid) and RFPs (request for proposals)
- P-Card - Annual spend: $3.8 million / Annual transactions: 10,929
- Participated in four vendor diversity fairs
- Processed 463 journal entries
- Processed 8,288 vendor payments checks
- Staffed 9 Measure (A/W/M) Committee meetings and 6 Audit Committee meetings
- Provided quarterly financial reports to Measure W, Measure A, and the Strong Communities Measure M citizen committees
- Provided quarterly budget updates provided to Council and Fire Dispatch joint-powers board
- Issued 1,870 notices of Intent to Lien letters against property owners who failed to make utility payments
- Filed 1,002 recorded liens against property owners who failed to make utility payments
- Referred over 600 accounts worth over $1 million to County for utility delinquency collection via tax roll
- The gross payroll paid in calendar year 2018 was nearly $144 million; issued 44,626 payroll checks in 2018
- Responded to 1,086 California Public Records Act requests
- 9,659 code enforcement cases opened; 91.3% clearance rate
  - 10,384 hotel/motel and rental property permits issued
  - 1,322 abandoned vehicles abated
- 1,138,150 square feet graffiti removed from private property
- 76,060 cubic feet trash removed from over 300 locations by the San Joaquin Greater Valley Conservation Corps
- Seized over 930 firearms
- Removed over 1.1 million square feet of graffiti, 76,000 cubic feet of trash, and over 1,300 abandoned vehicles from private property
- 10,397 animals taken in at the Animal Shelter
- 83.25% live release rate
  o 3,131 animals adopted
  o 3,601 animals transferred to rescue/adoption partners
  o 1,376 animals redeemed by owners
- 320 warrants written
  o 101 high risk search warrants served by SWAT
- Special Team Call Outs & Mutual Aid
  o 14 Explosive Ordnance Detail team callouts
  o 145 Unmanned Aerial System (UAS) deployments
  o 4 Crisis Negotiation Team call outs
  o 807 hours of mutual aid provided (Camp Fire)
  o 30 Traffic fatality investigation call outs
- 11,379 arrests made
- 16,988 investigations worked by Crime Against Persons and Property Section
- City Telecommunication Center handled 733,032 requests for service
  o #911 calls (total) 252,272
  o #calls for service created (total) 423,390
  o # dispatched calls for service (total) 273,574
- 69,758 crime reports written
  o 69,745 Police Reports reviewed
  o 21,522 requests for police records
  o 5,694 Telephone Report Unit reports taken
  o 10,915 Online Reports reviewed
  o 1,346 Tow records provided
  o 1,946 Stolen Vehicle Reports taken
  o 1,306 Missing Person reports taken
- 9,711 Evidence calls responded to
- 32,724 Items booked into Property
- 146 Crime Analysis reports produced
- 938 Firearms booked into evidence, an increase of 12% from 2017
- 135 community members trained with SPD on Implicit Bias
- Approximately 175 California Police Departments trained in Principled Policing by SPD staff
- 12 Chief’s Community Advisory Board Meetings
- 36 Neighborhood Impact Team meetings
- 1,123 CrimeStoppers Tips received – 56 cases cleared, and 29 arrests made from tips
- 114,192 Stockton PD Facebook followers
- 105 Neighborhood/Business Watch Meetings
- 51 Crime Prevention Through Environmental Design (CPTED) surveys
- 22 educational presentations by Bike and Motor Officers
- 21,522 requests for police records received
- 5,694 Telephone Report Unit reports taken
- 10,915 submitted Online Reports reviewed
- 1,346 Tow records provided
- 100 traffic enforcement missions (DUI, distracted driver, motorcycle safety, etc)
- Provided traffic management/control for over 100 community events
- 66 sworn police officers hired; 15 civilians
- 133 police recruiting events attended
• 34,057 hours of Police Department training conducted in-house
• Over 400 officers trained in Procedural Justice I, II, and III
• Total Building Permits issued 2018: 7,320
  o Over the Counter permits: 5,189
  o Commercial permits: 576
  o Misc. signs: 98
  o Mixed Use: 3
• Processed 1,284 Encroachment Permits to allow improvements to infrastructure within the City rights-of-way.
• 26 Code Enforcement ‘STOP’ meetings staffed, plus follow-up
• Approximately 25,000 walk-in customers served at Permit Center
• 31 environmental determinations for other city departments.
• 922 planning applications processed
• 921 engineering applications opened
• Treated 6.9 billion gallons of surface water in 2018
• Distributed 9.7 billion gallons of water to residents and businesses in 2018
• Treated 10.8 billion gallons of wastewater in 2018, meeting all NPDES permit requirements
• Completed inspection of more than 900 establishments to manage Fats, Oils, and Grease discharges into the sewer system
• Filled over 5,560 potholes through 568 completed work orders
• Fabricated 2,396 signs and decals through 228 completed work orders
• Completed the first phase of the On-Call Traffic Signal Detector Loop Replacement project, installing 107 vehicle detector loops at various intersections citywide
• Completed the Street Light Knockdowns project, replacing 15 street lights that were damaged and “knocked down” by automobile accidents at various locations citywide
• Upgraded seven intersections to Accessible Pedestrian Signals by installing Polara Navigator pedestrian push buttons
• Upgraded the traffic signal at Hammer Lane/Mariners Drive to provide protected left-turn lane for northbound and southbound travel
• Installed over 50 LED fixtures inside Louis Park, including the boat launch area, and parking lots
• Removed over 740 tons of waste from Mormon Slough during 22 scheduled cleanup events
• Removed 436 cathode-ray tube televisions, 2,191 mattresses, 2,232 tires, and various amounts of illegally dumped material from the roadway through 4,361 completed work orders
• Installed over 3,270 signs through 1,094 completed work orders
• Completed 9,752 work orders for repairs and maintenance on 1,139 vehicles and equipment
• Completed 3,997 facilities repair and maintenance work orders Upgraded 27 traffic signals
• Updated pedestrian crossing time at 293 traffic signals
• Installed Audible Pedestrian Signals at 10 locations
• Neighborhood Traffic Management Program presentations and 15 Traffic Calming Committee Meetings in 14 neighborhoods
• Priority signal/roundabout studies for 67 intersections
• Replaced over 30 street light and traffic signal poles knockdowns using City crews
• Responded to 90 knockdowns – 61 street light poles, 26 traffic signal poles, and 3 traffic signal cabinets, and recovered $370,000 in repair costs via insurance claims
• Completed over 3,600 traffic signal and street light repair and maintenance work orders
• Repaired masonry walls at 10 locations citywide that were damaged by automobile accidents
- Removed over 750 dead or hazardous trees from City rights of way and parks
- Responded to 1,301 street tree service calls
- Removed over 1,000 broken limbs from the roadway
- Managed 35 citywide hazardous waste cleanups at a cost of $122,847.29
- Managed a citywide e-waste collection program – 76 e-waste collections were coordinated, and 87,222 lbs. of e-waste was recycled
- Conducted school assemblies at 24 elementary schools throughout Stockton, reaching a total of 6,476 students with recycling and anti-litter messages
- Provided education and outreach to over 4,000 visitors to our recycling booth at annual events, including Earth Day, Family Day in the Park, and Community Centers
- Placed 9,962 informational tags on recycling carts to improve recycling compliance
- Notified 752 City of Stockton property owners of hotel, motel, and multi-family units about DR3 Mattress Recycling Center on Airport Way and the proper method of recycling or disposing of mattresses
- Mattress Collection Event held on 10/20/18 at DR3 – 291 units collected (179 mattresses/112 box springs) from Stockton residents
- 2,615 illegally dumped mattress and box spring units collected by Community Enhancement and GVCC (52% increase over 2017 collection of 1,875) – reported to Mattress Recycling Council for reimbursement of $39,225
- Completed and assessed over 32 technology project concept statements and charters
- Completed 1762 manual updates for citywide annual IT inventory audit
- Administered over 20 IT Client Services meetings
- Offered 11 different office application training courses (Word, Outlook, PowerPoint, Excel, OneNote, Project, Visio, Publisher, SharePoint, Project Initiation/STOC Process, one on one sessions for departments), 54 sessions, 300+ attendees
- Created 11,734 IT incident and request cases and closed 11,639 cases during 2018
- Delivered 540 desktop computers, 76 laptops, 45 surface pros, and 139 iPad tablets
- Replaced 126 printers for various city departments
- 1,356,038 items were borrowed by library users
- 769,338 people visited our libraries
- 94,091 people attended library programs
- 2,837 students accessed homework help through Tutor.com
- 3,019 youth participated in sports programs
- 5,947 youth attended day camps
- 14,895 youth attended after-school programs
- 26,350 people attended City-wide special events, including Activate Your Summer, Movies at the Point, Fourth of July Celebration, Spooktacular, October Fresh, Collide Festival, and the Annual Tree Lighting Ceremony, Youth in Government
- Adult Softball Program conducted four seasons in which 219 teams participated in 880 game
- Conducted nine different Youth Sports Leagues throughout Stockton for children ages 4 to 14 which impacted over 3,000 individuals
- Implemented successful volunteer coach’s clinics for each of the nine Youth Sports Programs throughout Stockton; approximately 150+ coaches participated
- 8400 free “Brown Bag Groceries” distributed through Rue, Stribley and Van Buskirk community centers
- Over 4000 senior lunches provided through Rue, Stribley and Van Buskirk community centers
STOCKTON 2019 STRATEGIC PRIORITIES

Strategic Targets:

- Public Safety
- Fiscal Sustainability
- Economic Development
- Infrastructure

Priority Goals:

**Tier 1**

1. Develop solutions to address homelessness including increasing the affordable housing supply
2. Focus on crime reduction, including group gun violence, blight reduction, and outreach for focus areas
3. Prioritize resource allocation to focus areas within Council Districts
4. Develop our core downtown

**Tier 2**

1. Develop business incentives, including incentive tools for underserved neighborhoods
2. Council and staff to work with education partners to help create better quality of life, increase literacy, funding scholarships for college, retain employees and develop the workforce development
3. Engage private employers and the business community in workforce development and job placement (including people with criminal records); develop an employment pipeline for Stockton residents to Stockton employers